



Comhairle Cathrach Chorcaí Cork City Council

Quality Assurance Report 2024

To Be Submitted to the National Oversight Audit Committee in Compliance with
the Public Spending Code

National Oversight and Audit Commission,
NOAC Secretariat,
Custom House,
Dublin 1.

30 May 2025

Dear Sir / Madam,

Re: Certification of Public Spending Code, Quality Assurance Report for Cork City Council 2024

This Quality Assurance Report reflects Cork City Council's assessment of compliance with the Public Spending Code. It is based on the best financial, organisational and performance related information available across the various areas of responsibility.

Yours faithfully,



Valerie O'Sullivan, Chief Executive
Cork City Council

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1. Introduction

Cork City Council has completed this Quality Assurance (QA) Report as part of its on-going compliance with the Public Spending Code (PSC).

The Quality Assurance procedure aims to gauge the extent to which Cork City Council is meeting the obligations set out in the Public Spending Code. The Public Spending Code ensures that the State achieves value for money in the use of all public funds.

The Quality Assurance Process contains five steps:

- 1. Drawing up Inventories of all projects/programmes at different stages of the Project Life Cycle** (appraisal, planning/design, implementation, post implementation). The three sections are expenditure being considered, expenditure being incurred and expenditure that has recently ended and the inventory includes all capital projects/programmes above €0.5m and all current expenditure as per the annual budget process above €0.5m.
- 2. Publish summary information on website of all procurements in excess of €10m, whether new, in progress or completed.**
- 3. Checklists to be completed in respect of the different stages.** These checklists allow the Council to self-assess their compliance with the code in respect of the checklists which are provided through the PSC document.
- 4. Carry out a more in-depth check on a small number of selected objects / programmes.** A number of projects or programmes are selected to be reviewed more intensively. This includes a review of all projects from ex-post to ex-ante.
- 5. Complete a short report for the Department of Public Expenditure and Reform** which includes the inventory of all projects, the website reference for the publication of procurements above €10m, the completed checklists, the Council's judgement on the adequacy of processes given the findings from the in-depth checks and proposals to remedy any discovered inadequacies.

This report fulfils the fifth requirement of the QA Process for Cork City Council for 2024.

2. Expenditure Analysis

2.1 Inventory of Projects/Programmes

This section details the inventory drawn up by Cork City Council in accordance with the guidance on the Quality Assurance process. The inventory lists all of the Council's projects and programmes at various stages of the project life cycle which amount to more than €0.5m. This inventory is divided between current and capital projects and between three stages:

- A) Expenditure being considered
- B) Expenditure being incurred
- C) Expenditure that has recently ended

Details of the capital projects and revenue programmes included in the inventory for 2024 are set out in Appendix 1. Expenditure included under the Council's revenue programmes has been included in the same heading format as the 2024 adopted Budget approved by the Elected Members of the Council.

The full inventory can be found in **Appendix 1** of this report.

2.2 Published Summary of Procurements

As part of the Quality Assurance process Cork City Council has published summary information on our website of all procurements in excess of €10m. Listed below is the link to this publication page and an illustration of its location.

Link to Procurement Publications:

[procurement-projects-over-10m-2025](#)

3. Assessment of Compliance

3.1 Checklist Completion: Approach Taken and Results

The third step in the Quality Assurance process involves completing a set of checklists covering all expenditure. The high-level checks in Step 3 of the QA process are based on self-assessment by each of the Directorates and Departments within Cork City Council, in respect of guidelines set out in the Public Spending Code. There are seven checklists in total:

Checklist 1: General Obligations Not Specific to Individual Projects/Programmes

Checklist 2: Capital Projects/Programmes or Capital Grant Schemes Being Considered

Checklist 3: New Current Expenditure Being Considered

Checklist 4: Capital Projects/Programmes or Capital Grant Schemes Being Incurred

Checklist 5: Current Expenditure Being Incurred

Checklist 6: Capital Projects/Programmes or Capital Grant Schemes Expenditure Discontinued

Checklist 7: Current Expenditure Reaching the End of Planned Timeframe or Discontinued

- In addition to the self-assessed scoring, the majority of answers are accompanied by explanatory comments. Each question in the checklist is judged using the following scoring mechanism:
 - Scope for significant improvements = a score of 1
 - Compliant but with some improvement necessary = a score of 2
 - Broadly compliant = a score of 3

The set of completed checklists are set out in **Appendix 2** of this report.

3.2 Main Issues Arising from Checklist Assessment

Cork City Council has carried out an assessment of their adherence to the requirements of the Public Spending Code for 2024. The output from that assessment is set out in the Checklists included in this report in Appendix 2.

The assessment process was conducted by the project owners within the various Directorates of the Council which include the Infrastructure Directorate and Housing Delivery and Regeneration Directorate, the two key Directorates where the major capital projects included in the scope of this report are managed. Their input has been key in completing the corporate checklists included in this report.

Current expenditure programmes which are included in this report are annual expenditure streams determined as part of the statutory budget process which are formally adopted by Council Members each year. Strict budgetary control reporting and monitoring is carried out during each financial year. The relevant checklists have been completed by the Finance Department who oversee this budgetary control.

Capital Programmes / Projects are appraised and implemented using formal project-based structures and the majority of their funding is granted directly from exchequer funding after formal application procedures are complied with.

This assessment concludes that the requirements of the Public Spending Code and the Quality Assurance reporting is met by Cork City Council.

3.3 In-Depth Checks

The Council's Internal Audit function carried out the in-depth checks required under Step 4 of the Quality Assurance process. For 2024 review, five projects / programmes were selected, one from a Current Expenditure programme with Expenditure being Incurred and four Capital Projects also under Expenditure Being Incurred on the Project Inventory. Details of the checks are as follows:

In- Depth Checks 2024	€ millions
Revenue Programme	
Car Park Operations	€5.2m
Total Value of Revenue Programme In-depth Reviews	
Total Revenue Programme Inventory 2024	€323.27m
% Reviewed	1.6%
Capital Project – Expenditure Being Incurred	
Mahon Street Renewal Project	€15.2.m
Beamish and Crawford Quarter Public Realm Project	€22 m
Clover Hill Court Housing Development	€39.9 m
Westside Housing Development	€21.4m
Total Value of Capital Projects In-depth Reviews	€98.5m
Total Capital Expenditure Project Inventory 2024	€342.48m
% Reviewed	28.76%
2024 Overall Percentage Reviewed	15.58%

The set of completed In-Depth Check Reports are contained in **Appendix 3** of this report.

Current Expenditure Programme - Expenditure being Incurred Programme Selected:

Car Parking Operations

The in-depth check of Car Parking Operations concluded that the processes and procedures in place, both administrative and financial, provide satisfactory assurance that there is compliance with the standards set out in the Public Spending Code. While the parking operations demonstrate general compliance with the Public Spending Code, it was found that improvements could be made in financial management controls, procurement planning, contract management, and staffing optimisation. The variance between budgeted and actual expenditure in key operational areas, particularly the overspend on Paul Street, Car Park wages, indicates a need for more rigorous budget development and monitoring processes. While the planned 2025 staffing review is a positive step, a comprehensive review of financial controls should also be prioritised to ensure value for money and operational efficiency.

Capital Expenditure Projects Selected:

Mahon Street Renewal Scheme

The Mahon Street Renewal Scheme has the objective to develop a network of dedicated cycle paths, improve road safety for cyclists, and encourage environmentally friendly commuting options. The project stems from Cork Cycle Network Plan 2017. This scheme is led by Cork City Council with participation by the NTA and the steering group established for the project. .

Appropriate appraisal of the projects within the scheme was and is being conducted as evidenced by the CSEA Preliminary design Report, Part 8 Planning, Tendering for Contract, comprehensive Environmental Impact & Appropriate Assessment Screening. In addition, the Cost Benefit Analysis provides an economic assessment of the costs and benefits of the scheme. On-going monitoring and evaluation of the projects are ongoing with Cork City Council Staff and the design team, while the implementation stages of the contract was monitored through monthly progress reports by the steering committee. The appropriate documentation and data is available for any future evaluation of the Scheme. There is strong project management in situ and a system of robust controls in place as project nears completion.

Overall, the capital expenditure scheme on the Mahon Street Renewal Scheme is well managed, and it is reasonable to conclude that Cork City Council is in compliance with the Public Spending Code. Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project scheme review should be completed within a reasonable timeframe once the scheme/projects are complete.

Beamish and Crawford Public Realm Project.

The Beamish and Crawford Quarter Public Realm Project, is a significant capital investment program aimed at improving public realm in Cork City's medieval core, including the redevelopment of Bishop

Lucey Park and construction of pedestrian bridges. The project demonstrates strong alignment with strategic objectives outlined in the Cork City Development Plan, which identifies it as a transformational initiative for the city core.

Appropriate appraisal of the project was conducted, with both Preliminary and Final Business Cases completed and approved by the Urban Regeneration Development Fund. The project went through Part 8 Planning processes, approved on October 26, 2021, with environmental assessment determinations and detailed technical specifications. The procurement process was transparent, with clear evaluation criteria for all appointments. Contract award documentation is comprehensive, covering design services, construction works, pedestrian bridges, and specialist services. There is strong project management in situ and a system of robust controls in place as project nears completion.

Overall, the capital expenditure project on the Beamish and Crawford Public Realm Project is well managed, and it is reasonable to conclude that Cork City Council is in compliance with the Public Spending Code. Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project scheme review should be completed within a reasonable timeframe once the scheme/projects are complete.

Clover Hill Court Housing Development

The Clover Hill Court Housing Development project involves the development of ninety dwelling units in Clover Hill Court, Bessboro Road, Mahon with an approved overall budget of €39.9 million. An application for capital funding for the project was made to the Department of Housing, Local Government and Heritage and progressed through all four stages. The application process is aligned and consistent with the requirements of the Public Spending Code, the Capital Works Management Framework, Public Financial Procedures and EU and National Procurement Requirements. All relevant documentation was made available during this review and is accessible for future evaluation of the project. The main contract works only commenced on site in December 2024 and there is an expected completion date of February 2026.

Overall, the capital expenditure project being incurred, Clover Hill Court, Bessboro Road Housing Project, can be described as well managed, and it is reasonable to conclude that the project is in compliance with the Public Spending Code.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project review should be completed within a reasonable timeframe once the project is complete.

Westside Housing Development

The Westside Housing Development project involves the development of forty-three dwelling units in Westside Court, Model Farm Road, Cork with an approved overall budget of €21.4 million. An application for capital funding for the project was made to the Department of Housing, Local

Government and Heritage and progressed through all four stages. The application process is aligned and consistent with the requirements of the Public Spending Code, the Capital Works Management Framework, Public Financial Procedures and EU and National Procurement Requirements. All relevant documentation was made available during this review and is accessible for future evaluation of the project. The main contract work commenced on site in December 2024 and there is an expected completion date of February 2026.

Overall, the capital expenditure project being incurred, Westside Court, Model Farm Road Housing Project, can be described as well managed, and it is reasonable to conclude that the project is in compliance with the Public Spending Code.

Finally, to ensure that the project fully fulfils its obligations under the Public Spending Code, Internal Audit recommends that a post-project review should be completed within a reasonable timeframe once the project is complete.

4. Next Steps: Quality Assurance Process

The annual process of gathering assurance on the quality of the processes being undertaken by project managers was a significant co-ordination task in terms of liaising with various sections, departments, and directors. This process of engagement across the organisation ensures that staff are aware of the requirements of the public spending code and the steps that they need to take to meet those requirements.

On the basis of the checklists completed by the project owners of capital projects, together with those completed by the Finance Department on current expenditure and the In-depth checks undertaken by Internal Audit, Cork City Council have assurance that there are satisfactory levels of compliance with the requirements of the Public Spending Code. The key area of weakness is that only 7 Post Project reviews have been carried out and this number is short of the number of projects completing during the year. Project managers will be reminded again of their obligations in this area.

Over the last number of years all capital projects of scale have been centralised in two Directorates, the Housing Directorate and the Infrastructure Directorate. This has fostered the development of project management expertise in both these areas where knowledge is shared across delivery teams and passed onto new members joining. This has been crucial in improving the Council's compliance with the public spending code as in the past there had been a high level of turnover in staff managing and delivering projects. This has been particularly important as the size and complexity of projects being undertaken has been significantly increasing in recent years.

5. Conclusion

Cork City Council has completed the necessary steps in the Quality Assurance Process and has prepared the required inventory showing all the relevant expenditure. The inventory outlined in this report lists the revenue and capital expenditure that is being considered, being incurred, and that has

recently ended. Over the last number of years, the number of procurements over €10 million has increased due to the increase in the number of units being delivered under Housing projects and these are published in the public Cork City Council website. The checklists completed by the organisation and in-depth checks show a substantial level of compliance with the Public Spending Code.

Appendix 1

Inventory of Projects and Programmes above €0.5m

Expenditure being Considered - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Projected Lifetime Expenditure	Explanatory Notes
Housing & Building							
A01 MAINTENANCE/IMPROVEMENTS OF LA HOUSING UNITS		€ 1,457,400	€ -	€ -	- Rolling - Current Exp	€ -	
A05 ADMINISTRATION OF HOMELESS SERVICES	Homeless Services Administration	€ 6,395,500	€ -	€ -	- Rolling - Current Exp	€ -	
A07 RAS PROGRAMME	Rental Assistance Scheme Of	€ 9,777,300	€ -	€ -	- Rolling - Current Exp	€ -	
A09 HOUSING GRANTS		€ 1,958,200	€ -	€ -	- Rolling - Current Exp	€ -	
A11 AGENCY AND RECOUPABLE SERVICES		€ 1,552,100	€ -	€ -	- Rolling - Current Exp	€ -	
CALF SCHEMES	Social Housing Prog - LA	€ -	€ -	€ -	- Under Consideration	€ 23,393,600	
Capital Assistance Schemes	Social Housing Prog - CAS	€ -	€ -	€ -	- Under Consideration	€ 14,214,800	
Competitive Dialogue Housing PROJECTS	Social Housing Prog - LA	€ -	€ -	€ -	- Under Consideration	€ 31,500,000	
OTHER SOCIAL HOUSING PROJECTS	Social Housing Prog - LA	€ -	€ -	€ -	- Under Consideration	€ 90,000,000	
Social Housing Voids Programme	Social Housing Prog - LA	€ -	€ -	€ -	- Under Consideration	€ 4,700,000	
New House Purchases	Social Housing Prog - LA	€ -	€ -	€ -	- Under Consideration	€ 34,500,000	
PART 5 - 27 UNITS ARDERROW	Social Housing Prog - LA					€ 2,533,800	
HSE PUR COOLYMURRAGHUE KERRY PIKE	Social Housing Prog - LA					€ 2,509,200	
Road Transportation & Safety							
B03 Regional Road - Maintenance & Improvement	Maintenance & Improvement	€ 592,500	€ -	€ -	- Rolling - Current Exp	€ -	
B04 Local Road - Maintenance & Improvement	Maintenance & Improvement	€ 662,000	€ -	€ -	- Rolling - Current Exp	€ -	
B06 Traffic Management Improvement	Improvement to traffic mgt	€ 531,100	€ -	€ -	- Rolling - Current Exp	€ -	
Development Management							
D06 Community & Enterprise Function	Urban renewal	€ 769,500	€ -	€ -	- Rolling - Current Exp	€ -	
Environmental Services							
E10 Safety of Structures & Places	Derelict Sites	€ 3,951,600	€ -	€ -	- Rolling - Current Exp	€ -	
Infrastructure Development							
NORTH WEST REGIONAL PARK	Upgrade of Public Spaces, ie,	€ 0	€ 0	€ 0	0 Under Consideration	€ 2,375,000	
BUS CORRIDOR - NETWORK IMPROVEMENT	NTA 100% Fully Funded Scheme	€ 0	€ 0	€ 0	0 Under Consideration	€ 3,000,000	
GLENRYAN/CATTLEMARKET AVE UPGRADE	NTA 100% Fully Funded Scheme	€ 0	€ 0	€ 0	0 Under Consideration	€ 1,000,000	
NEW SUSTAINABLE TRANSPORT IMPROVEMENT	NTA 100% Fully Funded Scheme	€ 0	€ 0	€ 0	0 Under Consideration	€ 1,000,000	
CORK NORTHERN DISTRIBUTOR	Cork ring road	€ -	€ -	€ -	- Under Consideration	€ 350,000,000	
CLONTARF BRIDGE REPAIRS	Rehabilitation the existing infrastructure of the Clontarif Bridger				Under Consideration	€ 6,000,000	
Operations							
F02 Operation of Library & Archival Services	Derelict Sites	€ 559,900	€ -	€ -	- Rolling - Current Exp	€ -	
F03 Outdoor Leisure Areas Operations	Derelict Sites	€ 552,800	€ -	€ -	- Rolling - Current Exp	€ -	
Bellis Field	Upgrade of Public Spaces, ie,	€ -	€ -	€ -	- Under Consideration	€ 500,000	
Glannire Playground	Upgrade of Public Spaces, ie,	€ -	€ -	€ -	- Under Consideration	€ 950,000	
Ennismore Lands	Upgrade of Public Spaces, ie,	€ -	€ -	€ -	- Under Consideration	€ 2,000,000	
ACTIVE TRAVEL	NTA 100% Fully Funded Scheme	€ -	€ -	€ -	- Under Consideration	€ 1,100,000	
Blarney Playground	Upgrade of Public Spaces, ie,	€ -	€ -	€ -	- Under Consideration	€ 500,000	
Strategic & Economic Development							
DOCKLANDS INFRASTRUCTURE	NTA 100% Fully Funded Scheme	€ -	€ -	€ -	- Under Consideration	€ 4,992,000	
DOCKLANDS - ACQ ESB FREEFOAM & COMER BROS LAND		€ -	€ -	€ -	- Under Consideration	€ 9,144,878	
Totals		€ 28,759,900	€ -	€ -		€ 585,913,278	

Expenditure being Incurred - Greater than 60.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to-date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
Housing & Building									
A01 MAINT/IMP LA HOUSING UNITS	Repairs and Maintenance of	€ 24,611,870	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A02 HOUSING ASSES, ALLOC & TRANSFER	Assessment of Housing Need	€ 1,311,966	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A03 HOUSING RENT & TENANT PURCHASE	Debt Management & Rent Ad	€ 1,811,971	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A04 HOUSING COMM DEVELOP SUPPORT	Housing Estate Management	€ 7,457,961	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A05 ADMIN OF HOMELESS SERVICE	Homeless Services Administr	€ 32,709,095	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A06 SUPPORT TO HOUSING CAPITAL PRO	Mainly relates to loan charge	€ 3,005,463	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A07 RAS PROGRAMME	Rental Assistance Scheme Of	€ 41,413,569	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A08 HOUSING LOANS	Loan Interest & Charges and	€ 1,247,947	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A09 HOUSING GRANTS	Disabled Persons Grants	€ 6,933,575	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A11 AGENCY & RECOUPABLE SERVICES	Agency & Recoupable and Su	€ 2,885,820	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
A12 HAP PROGRAMME	HAP support services	€ 527,318	€ -	€ -	- Rolling - Current Exp	€ -	€ -	-	
BRAMBLE COTTAGES, POPHAMS RD	Dev 4 units	€ -	€ 131,061	€ -	- Q4 2025	€ 593,869	€ 1,337,564		
HCP1746 Acq of 15 no. dwellings, Silvers	Turnkey Acquisition	€ -	€ 689	€ -	- Q2 2025	€ 689	€ 6,079,850		
HOUSE PURCH - 38 GOULD STREET	Development site	€ -	€ 16,046	€ -	- Ongoing	€ 16,046	€ 504,477		
HSE PURC -12 GERALD GRIFFIN ST	Development site	€ -	€ 16,267	€ -	- Ongoing	€ 16,267	€ 1,364,554		
14 UNITS-88&A BALLINURE COTTAG	Development site	€ -	€ 3,341	€ -	- Q4 2025	€ 3,341	€ 5,850,000		
Hse Purch - HCA1742 Springhill, Ballinglanna, Glanmire, Cork		€ -	€ 1,395,859	€ -	- Q3 2025	€ 1,395,857	€ 1,240,517		
CNWQR PH 3 DECANT & ENABLING	Relocation of CNWQR reside	€ -	€ 683,390	€ -	- Q4 2026	€ 4,367,867	€ 4,500,000		
VOIDS PROG 2022 CONTRACT WORKS	2022 Voids	€ -	€ -	€ -	- Ongoing	€ 3,926,759	€ 4,000,000		
VOIDS PROG 2024 DEPOTS	2024 Voids	€ -	€ 732,931	€ -	- Q4 2025	€ 732,931	€ 732,931		
VOIDS PROG 2024 CONTRACTS	2024 Voids	€ -	€ 3,648,373	€ -	- Q4 2025	€ 3,648,373	€ 4,408,570		
CNWQR PH 3B	Planned dev 62 units	€ -	€ 464,515	€ -	- Ongoing	€ 1,526,466	€ 28,010,579		
HOLLYWOOD ESTATE INFILL HSG	Dev 87units	€ -	€ 1,710,812	€ -	- 2025	€ 2,551,861	€ 3,132,790		
32 UNITS WESTSIDE, MODEL FM RD	Dev 32 units	€ -	€ 69,809	€ -	- Q1 2026	€ 2,649,034	€ 21,385,386		
BOHERBOY ROAD HSG SCHEME	Dev of Affordable Housing	€ -	€ 1,813,595	€ -	- Q2 2025	€ 13,547,732	€ 13,700,000		
ERRIGAL HEIGHTS, THE GLEN	Dev 28 units	€ -	€ 6,535,051	€ -	- Q3 2025	€ 8,423,539	€ 11,679,633		
GLENAMOY LAWN, MAYFIELD	Dev 3 units	€ -	€ 529,379	€ -	- Ongoing	€ 1,244,752	€ 1,250,000		
REVOLVING FUND VACANT HSE. REP	Revolving Fund	€ -	€ -	€ -	- Ongoing	€ 2,515,958	€ 2,800,000		
54 UNITS BOYCES STREET	Dev 54 units	€ -	€ 6,334,637	€ -	- Q3 2027	€ 14,238,019	€ 17,127,700		
SOCIAL HOUSING ACQUISITIONS	Purchased houses	€ -	€ 42,904,546	€ -	- Rolling	€ 42,904,546	€ -		
CALF	Capital Acquisitions Leasing	€ -	€ 13,049,213	€ -	- Rolling	€ 13,049,213	€ -		
CAS	Capital Assistance Scheme	€ -	€ 8,458,167	€ -	- Rolling	€ 8,458,167	€ -		
TRAVELLER ACCOMMODATION	Loan Scheme Caravans	€ -	€ 116,589	€ -	- Ongoing	€ 1,295,383	€ 1,300,000		
LOAN SCHEME-TRAVELLERS-CARAVAN	Upgrade to springlane	€ -	€ 159,112	€ -	- Ongoing	€ 1,152,943	€ 1,500,000		
SPING LANE WORKS	Design and construction of 61 s	€ -	€ 66,111	€ -	- Q4 2027	€ 935,403	€ 21,819,397		
CNWQR PH 4A	Design and Construction 41 s	€ -	€ 6,281,113	€ -	- Q4 2025	€ 12,854,092	€ 16,141,695		
PHASE 1C DESIGN & CONSTRUCTION	Dev 6 units	€ -	€ 1,003,218	€ -	- Ongoing	€ 1,242,351	€ 1,303,926		
MADONNA HSE PH 2 BALLINCOLLIG	Development of 9 housing ut	€ -	€ 1,297,651	€ -	- Ongoing	€ 2,507,107	€ 3,453,295		
COMP DIALOGUE 21-22 DOMINICK S	84 Social Apartments, 6 hous	€ -	€ 594,003	€ -	- Q1 2026	€ 3,877,165	€ 39,857,811		
SOC HSG - BESSBOROUGH RD SITE	Refurbishment of Vacant Prop	€ -	€ -	€ -	- Q4 2025	€ 1,185,026	€ 1,200,000		
CONTRACT VACANTS 2023	Refurbishment of Vacant Prop	€ -	€ -	€ -	- Q4 2025	€ 1,227,343	€ 1,227,343		
DEPOT VACANTS 2023	Refurbishment of Vacant Prop	€ -	€ -	€ -	- Q4 2025	€ 11,057,352	€ 20,000,000		
ENERGY RETROFITTING PROG 2021	Energy Efficiency Retrofitting	€ -	€ 6,639,628	€ -	- Q4 2025	€ 942,115	€ 1,500,000		
PROJ MGMT ENERGY EFFICIENCY 21	Energy Efficiency Retrofitting	€ -	€ 485,803	€ -	- Q4 2025	€ 46,272	€ 1,742,826		
SITE-CLANRICKARDE EST/BOREENMA	Development Site	€ -	€ 36,397	€ -	- Q3 2026	€ 63,421	€ 1,230,634		
ROPE WALK 3 UNITS	Development Site	€ -	€ 2,533	€ -	- Q3 2026	€ 105,734	€ 760,557		
102/102 HOLLYVILLE 2 UNITS	Development Site	€ -	€ 46,322	€ -	- Q4 2025	€ -	€ -		

Expenditure being Incurred - Greater than €0.5m (Capital and Current)									
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to- date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes	
67 APTS GERALD GRIFFIN ST	Development Site	€ -	€ 590	€ -	Ongoing	€ -	€ 28,554,900		
COMP DIALOGUE LWR JOHN ST, SHAN	Development Site	€ -	€ 425,827	€ -	Ongoing	€ 767,695	€ 1,108,676		
GREENVALLEY DOUGLAS 25 HOUSES	Development Site	€ -	€ 3,099,110	€ -	Ongoing	€ 4,950,962	€ 10,737,722		
FARRANFERRIS 26 HOUSES	Development Site	€ -	€ 5,743,871	€ -	Ongoing	€ 6,746,476	€ 10,062,535		
BALLINCROKIG 18 UNITS PART V	Part V Acquisition	€ -	€ 1,872,620	€ -	Q4 2025	€ 1,872,620	€ 6,500,000		
PART 5-11 UNITS MAGLIN HOP 1048	Part V Acquisition	€ -	€ 2,062,299	€ -	Q3 2025	€ 2,063,529	€ 3,811,075		
70 UNITS HEATHFIELD AFFORD HSG	Affordable Purchase	-	€ 137,150.00	-	Q2 2025	€ 5,516,906.75	€ 6,000,000.00		
45 UNITS LEHENAGHMORE AFFD HSG	Affordable Purchase	€ -	€ 5,482,285	€ -	Q1 2026	€ 5,482,285	€ 7,000,000		
27 UNITS AFF HSG MEADOW BROME	Affordable Purchase	€ -	€ 1,096,135	€ -	Q3 2025	€ 1,096,135	€ 3,000,000		
64 UNITS AFF HSG BALLINCROKIG	Affordable Purchase	€ -	€ 4,383,348	€ -	Q4 2025	€ 4,383,348	€ 7,000,000		
REGEN PROJECT NOONANS ROAD	Regeneration	€ -	€ -	€ -	Ongoing	€ 12,300	€ 2,000,000		
AHS - SCHEME B KILMORE RD LR	Affordable Housing	€ -	€ -	€ -	Ongoing	€ 645,866	€ 1,000,000		
SOCIAL & COMMUNITY (CNWR)	Social, Economical & Envir	€ -	€ 13,470	€ -	Q2 2025	€ 876,275	€ 830,995		
Road Transportation & Safety									
B01 NP ROAD - MAINTENANCE & IMPROV	Maintenance & Improvement	€ 872,104	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B03 REGIONAL ROAD - MAIN&IMPROVE	Maintenance & Improvement	€ 2,347,911	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B04 LOCAL ROAD - MAIN&IMPROVE	Maintenance & Improvement	€ 27,761,837	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B05 PUBLIC LIGHTING	Public Lighting Operations	€ 6,047,436	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B06 TRAFFIC MANAGEMENT IMPROVE	Traffic Management and Mail	€ 7,052,038	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B08 ROAD SAFETY PROMO/EDUCATION	School Wardens & Support Q	€ 1,046,253	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B09 CAR PARKING	Maintenance and Managemen	€ 6,669,628	€ -	€ -	Rolling - Current Exp	€ -	€ -		
B10 SUPPORT TO ROADS CAPITAL PROG	Administration of Roads Cap	€ 3,612,750	€ -	€ -	Rolling - Current Exp	€ -	€ -		
REBURISHMENT OF CAR PARKS	Reurb carparks	€ -	€ 58,323	€ -	Ongoing	€ 888,678	€ 1,700,000		
AUTOMATIC BOLLARDS	restrict pedestrian streets	€ -	€ 56,982	€ -	Ongoing	€ 985,206	€ 2,085,000		
MONAHAN ROAD EXTENSION	Monahan road	€ -	€ 6,519	€ -	2026	€ 376,492	€ 8,000,000		
CITY LIBRARY GPQ INQ SITE	Library	€ -	€ 234,653	€ -	Q4 2028	€ 240,742	€ 44,200,000		
URBAN ANIMATION PROJECT	Outdoor public art trail	€ -	€ 47,465	€ -	Q4 2025	€ 956,703	€ 970,000		
DOCKLANDS - PLANNING, STRATEGY	Master Planning, Strategies a	€ -	€ 490,476	€ -	Q1 2025	€ 1,410,500	€ 2,665,000		
DOCKLANDS - ACQUIRE CITY QUAYS	Docklands Project	€ -	€ 6,950	€ -	Q2 2028	€ 29,562	€ 9,027,000		
CORK DOCKLANDS DELIVERY OFFICE	Establishment of Capital Deli	€ -	€ 111,769	€ -	Q4 2030	€ 496,111	€ 1,827,000		
SHANDON BUTTER EXCHANGE REGEN	Regeneration	€ -	€ 16,946	€ -	2026	€ 86,941	€ 7,500,000		
CORK WAYFINDING SYSTEM	Pedestrian wayfinding	€ -	€ 1,489,901	€ -	Q4 2025	€ 1,722,459	€ 1,796,347		
PEDESTR SAFETY IMPROVEMT PH 2	Improve pedestrian and vuln	€ -	€ 57,587	€ -	Q4 2025	€ 937,404	€ 950,000		
Environmental Services									
E01 LANDFILL OPERATION & AFTERCARE	Landfill Tramore Valley Park	€ 1,820,904	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E02 RECOVERY&RECYC FACILITIES OPS	Recycling expenditure	€ 1,568,534	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E06 STREET CLEANING	Street Cleaning	€ 8,518,606	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E07 WASTE REGULATION, MONITORING &	Waste Enforcement/ Utter	€ 925,885	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E08 WASTE MANAGEMENT PLANNING	Waste Management Planning	€ 759,837	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E09 MAINTENANCE OF BURIAL GROUNDS	Burial Grounds	€ 2,372,152	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E10 SAFETY OF STRUCTURES & PLACES	Safe Structures Exp.	€ 5,150,718	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E11 OPERATION OF FIRE SERVICE	Operation of Fire Services	€ 21,335,971	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E12 FIRE PREVENTION	Fire Prevention	€ 2,337,400	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E13 WATER QUALITY, AIR & NOISE POLLUT	Water quality, Air & Noise Po	€ 778,751	€ -	€ -	Rolling - Current Exp	€ -	€ -		
E15 Climate change and Flooding	Climate change and Flooding	€ 611,390	€ -	€ -	Rolling - Current Exp	€ -	€ -		
ELECTRICITY GEN. AT KINSALE RD	Generation of electricity at Ki	€ -	€ 59,353	€ -	Ongoing	€ 1,425,070	€ 1,600,000		
TOGHER FLOOD RELIEF	Flood Relief Scheme	€ -	€ 2,634,334	€ -	Q1 2025	€ 22,963,416	€ 22,970,000		
GLASHABOY FLOOD RELIEF SCHEME	Flood Relief Scheme	€ -	€ 14,467,185	€ -	2026	€ 20,953,823	€ 21,100,900		
MORRISONS ISL PUB RE&FLOOD DEF	Flood Relief Scheme	€ -	€ 2,239,434	€ -	Q2 2026	€ 3,379,482	€ 15,270,000		

Expenditure being Incurred - Greater than €0.5m (Capital and Current)

Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
Recreation and Amenity								
F01 LEISURE FACILITIES OPERATIONS	Leisure Pool facilities	€ 1,479,983	€	- €	- Rolling - Current Exp	€	- €	
F02 OP OF LIBRARY/ARCHIVE SERVICE	Library & Archive	€ 10,892,647	€	- €	- Rolling - Current Exp	€	- €	
F03 OUTDOOR LEISURE AREA OPERATION	Outdoor Leisure e.g. Golf Course	€ 13,468,999	€	- €	- Rolling - Current Exp	€	- €	
F04 COMM,SPORT&REC DEVELOPMENT	Community & Sports	€ 2,435,137	€	- €	- Rolling - Current Exp	€	- €	
F05 OPERATION OF ARTS PROGRAMME	Arts Programme	€ 4,052,084	€	- €	- Rolling - Current Exp	€	- €	
BISHOP LUCEY PARK	Upgrades work to public park	€ -	€ 3,215,807	- €	- Q1 2026	€ 3,951,761	€ 19,500,000	
Miscellaneous Services								
H05 OP OF MORGUE/CORONER EXP	Coroner expenditure	€ 1,383,217	€	- €	- Rolling - Current Exp	€	- €	
H09 LOCAL REPRES/CIVIC LEADERSHIP	Local Rep. Expenditure	€ 1,973,436	€	- €	- Rolling - Current Exp	€	- €	
H11 AGENCY & RECOUPABLE SERVICES	Annual Contribution Cork Co	€ 16,201,402	€	- €	- Rolling - Current Exp	€	- €	
Infrastructure								
BALLYBRACK PED & CYCLE TRACK	This scheme will enhance cycle track	€ -	€ 483,237	- €	- 2026	€ 2,005,657	€ 7,036,196	
CORK NORTHERN DISTRIBUTOR	Northern ring road around the city	€ -	€ 214,020	- €	- 2030	€ 673,097	€ 1,100,000	
PASSAGE GWAY P2 MAHON-PASSAGE	Greenway scheme	€ -	€ 124,868	- €	- 2026	€ 905,968	€ 8,000,000	
MCCURTAIN STREET PTI	Transport Scheme	€ -	€ 1,009,783	- €	- 2026	€ 17,174,014	€ 17,400,000	
DOCKLANDS TO CITY CENTRE JUNCT	Public Realm & Transport scheme	€ -	€ 263,454	- €	- Q4 2026	€ 792,581	€ 14,000,000	
SOUTH QUAYS PTI	Phase 6 & 7 of the City Centre	€ -	€ 34,572	- €	- Q1 2026	€ 249,112	€ 500,000	
BALLYVOLANE PH 2 FOX & HOUNDS	Traffic management and maintenance	€ -	€ 281,534	- €	- Q4 2026	€ 848,150	€ 921,000	
GLANMIRE ROADS IMPROVMT SCHEME	Traffic management and maintenance	€ -	€ 811,688	- €	- Q3 2026	€ 10,381,069	€ 19,000,000	
LEHENAGHMORE RD IMPROVMT SCH	Road improvement scheme	€ -	€ 152,832	- €	- Q1 2027	€ 1,148,437	€ 1,275,000	
L2998 DUNKETTLE RD STH (P9B)	This project is to deliver a signalised junction	€ -	€ 65,019	- €	- Q2 2025	€ 249,402	€ 3,850,000	
BLARNEY VILLAGE CYCLE ROUTE	This project is to deliver a signalised junction	€ -	€ 317,903	- €	- Q2 2025	€ 566,254	€ 6,620,000	
MAYFIELD TO GLEN CYCLE ROUTE	This project is to deliver a signalised junction	€ -	€ 40,120	- €	- Q4 2025	€ 138,553	€ 100,000	
CLARKES HILL	Active Travel scheme	€ -	€ 17,679	- €	- Q4 2026	€ 17,679	€ 2,000,000	
AIRPORT ROAD	Resurfacing N27 road	€ -	€ 9,717	- €	- Q4 2026	€ 9,717	€ 3,300,000	
GLANMIRE TO CITY CYCLE PHASE 1	1.2 km active travel route	€ -	€ 3,349,149	- €	- Q1 2025	€ 3,958,343	€ 4,000,000	
VIADUCT TO CITY CYCLE PHASE 1	Greenway scheme	€ -	€ 16,298	- €	- Q1 2027	€ 874,207	€ 4,000,000	
KILCULLY/UPR GLANMIRE SAFETY	Road safety scheme	€ -	€ 1,448,786	- €	- Q1 2027	€ 2,145,249	€ 4,000,000	
MARINA PROMENADE PED/CYCLE	Amenity Project at construction	€ -	€ 5,060,365	- €	- 2025	€ 6,427,400	€ 6,500,000	
MARY ST DOUGLAS ST & WHITE ST	Public Realm Project	€ -	€ 322,693	- €	- 2026	€ 611,371	€ 10,000,000	
N DOCKS PUB REALM & TRANSPORT	Public Realm & Quayside Amenities	€ -	€ 64,575	- €	- Ongoing	€ 92,250	€ 19,000,000	
MAHON CYCLE INFRASTRUCTURE	Cycle Route	€ -	€ 8,181,348	- €	- 2025	€ 9,478,699	€ 17,000,000	
CURRAHEEN RD CYCLE LANE	Cycle infrastructure project	€ -	€ 4,859	- €	- Q1 2026	€ 29,643	€ 1,250,000	
BANDUFF ROAD SCHEME	Provide safe, high quality amenity	€ -	€ 35,599	- €	- Ongoing	€ 264,046	€ 1,500,000	
KERRY PIKE PEDESTRIAN SCHEME	Provide safe, high quality amenity	€ -	€ 74,042	- €	- Ongoing	€ 171,893	€ 3,000,000	
LEE TO SEA CYCLE ROUTE STUDY	Greenway scheme	€ -	€ 19,988	- €	- Q2 2025	€ 343,903	€ 1,150,000	
ROCHESTOWN 2 DOUGLAS CYCLE SCH	Cycle infrastructure scheme	€ -	€ 50,000	- €	- 2027	€ 283,097	€ 6,400,000	
GLANMIRE TO CITY CYCLE PHASE 2	5 km active travel route	€ -	€ 277,653	- €	- Q4 2026	€ 886,434	€ 20,000,000	
NASHS BOREEN PED/CYCLE UPGRADE	Active Travel Scheme	€ -	€ 159,712	- €	- Q3 2027	€ 285,296	€ 1,200,000	
COLMCILLE AVE PED/CYCLE UPGRADE	Active Travel Amenities project	€ -	€ 83,026	- €	- Q2 2027	€ 147,602	€ 1,750,000	
SHANAKILL-STAWBERRY HILL CYCLE	Cycle infrastructure scheme	€ -	€ 1,119	- €	- Phase 3 2026	€ 9,053	€ 3,000,000	
CARRIGROHANE BRIDGE REPLACEMENT	Bridge replacement	€ -	€ 190,982	- €	- Q3 2025	€ 671,876	€ 890,000	
N40 TEN T ROUTE STUDY	Active Travel Scheme	€ -	€ 611,091	- €	- Q2 2025	€ 1,202,476	€ 5,000,000	
WELLINGTON ROAD CYCLE SCHEME	This project intends to provide a cycle route	€ -	- €	- €	- 2027	€ 3,105	€ 3,500,000	

Expenditure being Incurred - Greater than €0.5m (Capital and Current)								
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Anticipated Timeline	Cumulative Expenditure to- date	Projected Lifetime Expenditure (Capital Only)	Explanatory Notes
BESSBORO TO MAHON CYCLE & WALK	Amenity walk and cycleway	€ -	€ 1,710	€ -	- 2025	€ 7,799	€ 1,500,000	
SARFIELD RD TO CLASHDUV	Cycle infrastructure scheme	€ -	€ 144,577	€ -	- Q1 2026	€ 182,421	€ 2,600,000	
FRANKFIELD RD ACTIVE TRAVEL	Active Travel	€ -	€ 1,199	€ -	- 2025	€ 6,359	€ 1,350,000	
SARFIELD RD/MTU ACTIVE TRAVEL	Active Travel	€ -	€ 196,821	€ -	- Q1 2026	€ 302,453	€ 2,200,000	
KINSALE RD - TWP ACTIVE TRAVEL	Active Travel	€ -	€ 1,599	€ -	- 2027	€ 10,922	€ 4,500,000	
REPAIR GLYNTOWN&FITZ BOREEN BR	Bridge repair	€ -	€ 463,775	€ -	- Q4 2025	€ 463,775	€ 910,000	
COONEYS LANE PEDESTRIAN SCHEME	Pedestrian improvement meas	€ -	€ 9,225	€ -	- Q3 2025	€ 58,392	€ 2,575,000	
INNISHMORE ACTIVE TRAVEL	Improved junction alignment	€ -	€ 1,298,012	€ -	- Q4 2025	€ 2,437,642	€ 2,503,000	
HAZELWOOD JUNCTION UPGRADE	Improved junction alignment	€ -	€ 329,387	€ -	- Q3 2026	€ 1,335,266	€ 2,913,079	
MARYBOROUGH WOODS ACTIVE TRAVE	Segregated cycle tracks on bd	€ -	€ 3,936	€ -	- Ongoing	€ 1,230	€ 1,600,000	
KNOCKPOGUE/KNOCKFREE AVE ACTIV	Cycle tracks and cycle lanes	€ -	€ 141,416	€ -	- Ongoing	€ 51,525	€ 5,000,000	
RAPID DEPLOYMNT PED SCHE 23/24	Pedestrian improvement meas	€ -	€ 83,750	€ -	- Q4 2025	€ 118,742	€ 1,500,000	
COOK MARLBORO PRINCES GRAFTON	Enhance the vitality, built he	€ -	€ 148,841	€ -	- Q3 2025	€ 20,000	€ 8,500,000	
LEO MURPHY RD ACTIVE TRAVEL	Street improvement scheme	€ -	€ 1,199	€ -	- 2025	€ 3,475	€ 850,000	
NORTH WEST CITY PARK		€ -	€ 115,054	€ -	- Q3 2026	€ 115,054	€ 750,000	
CITY CENTRE PAVEMENT SCHEME 24	Repair footpaths	€ -	€ 864,303	€ -	- Q1 2025	€ 864,303	€ 920,000	
Development Management								
D01 Forward Planning		€ 2,681,019	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D02 Development Management		€ 3,612,595	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D03 Enforcement		€ 998,967	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D05 Tourism Development and Promotion		€ 1,336,009	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D06 Community and Enterprise Function		€ 9,712,030	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D08 Building Control		€ 739,377	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D09 Economic Development and Promotion		€ 26,162,367	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
D11 Heritage and Conservation Services		€ 643,915	€ -	€ -	- Rolling - Current Exp	€ -	€ -	
PURCHASE OF PROPERTY @ KIFTS LANE	Purchase of property	€ -	€ -	€ -	- Ongoing	€ 2,752,393	€ 2,752,393	
SITE @ KINSALE RD/M BARRY ROAD	Purchase of site	€ -	€ -	€ -	- Ongoing	€ 1,014,749	€ 1,014,749	
KYRLS QUAY/CORNMARKET ST	Brownfield site	€ -	€ -	€ -	- Ongoing	€ 2,750,373	€ 2,750,000	
INCHIGAGGIN HOUSE AND LANDS	Purchase of property	€ -	€ -	€ -	- Ongoing	€ 2,805,431	€ 2,300,000	
ALBERT RD DEPOT-REGENERATION	Purchase of Tramway house	€ -	€ -	€ -	- Q4 2025	€ 1,874,737	€ 2,500,000	
Totals		€ 323,278,843	€ 182,787,914	€ -	-	€ 342,485,693	€ 744,119,602	

Projects/Programmes Completed or discontinued in the reference year - Greater than €0.5m (Capital and Current)						
Project/Scheme/Programme Name	Short Description	Current Expenditure Amount in Reference Year	Capital Expenditure Amount in Reference Year (Non Grant)	Capital Expenditure Amount in Reference Year (Grant)	Project/Programme Completion Date	Explanatory Notes
Housing & Building						
PHASE 1A DESIGN CNWR	Housing regen - Development	€ -	€ 511,662	€	- Complete	€ 1,337,564
PHASE 2C DEVELOPMENT CNWRQ	Design and Construction of 2	€ -	€ 1,241,598	€	- Complete	€ 6,583,185
HSE PUR - PART 5 HEATHFIELD	Part V Acquisition	€	€ 1,194,827	€	- Complete	€ 8,425,345
PART 5-2 HSES GLASHABOY G/MIRE	Part V Acquisition	€	€ 1,826,821	€	- Complete	€ 2,310,815
PART V ARDAROSTIG WATERFALL RD	Part V Acquisition	€	€ 1,279	€	- Complete	€ 4,583,099
PART V BOTHAR AN CHRAINN	Part V Acquisition	€	€ 955	€	- Complete	€ 1,997,520
CARIGANARRA RD BALLINCOLLIG	Turnkey Acquisition	€	€ 1,350,581	€	- Complete	€ 1,400,700
19 UNITS HERBERT LAWN, MONFIEL	Turnkey Acquisition	€	€ 6,598,258	€	- Complete	€ 7,875,000
MIDDLE GLANMIRE RD AFFORD HSG	Dev 27 SOC (AHB) & 27 AFFO	€	€ 41,383	€	- Complete	€ 15,506,860
36 AFFORD UNIT COOLFLUGH TOWER	36 Affordable Housing	€	€ 107,235	€	- Complete	€ 11,580,000
35 UNITS ARDROSTIG AFFORD HSG	Dev 35 units	€	€ 277,615	€	- Complete	€ 11,164,904
COMP DIALOGUE - GLEN RYAN RD	Dev of 9 units	€	€ 467,015	€	- Complete	€ 3,035,150
60 UNITS POULAVONE, BALLINCOLL	Dev 60 units	€	€ 6,392,731	€	- Complete	€ 24,243,023
ROOFLINE REPAIRS	Cleaning/Installation/Repair	€	€ -	€	- Complete	€ 3,795,558
ROOF REPAIRS 2019	Cleaning/Installation/Repair	€	€ -	€	- Complete	€ 1,397,516
CENTRAL HEATING INSTALLATION19	Repair & Service of domestic	€	€ -	€	- Complete	€ 871,229
43 UNITS DENROCHES CROSS, CORK	Dev 43 units	€	€ 1,672,235	€	- Complete	€ 16,020,000
SHP 2015- 2017 - 32 UNITS BARRACK STREET	Dev 32 units	€	€ 3,409,770	€	- Complete	€ 13,461,588
SHP 2015- 17 - 16 UNITS WOOD STREET	Dev 16 units	€	€ -	€	- Discontinued	€ -
43 UNITS BALLINGLANNA GLANMIRE	Part V Turnkey Acquisition	€	€ 92	€	- Complete	€ 12,293,069
2 UNITS FOYLE AVE-INFILL	Design and construction of 2	€	€ 294,516	€	- Complete	€ 1,055,601
LIOS CARA KILLEENS 44 UNITS	Development of 44 housing	€	€ 589,768	€	- Complete	€ 15,965,527
CHURCH RD BL/ROCK 30 UNITS	Development of 30 housing	€	€ 2,889,534	€	- Complete	€ 11,283,210
BALLINCROKIG BVO LANE 72 HOUSES	Development Site	€	€ 16,298,963	€	- Complete	€ 27,608,875
Infrastructure						
GRANGE ROAD TO TRAMORE VALLEY PARK	Overhead Bridge Linking to T	€	€ 643,412	€	- Complete	€ 10,687,461
KNAPPS SQUARE CYCLE ROUTE	Cycle Route	€	€ 109,059	€	- Complete	€ 1,980,283
B&C PUBLIC REALM-INFRASTRUCTUR	Public Realm Project	€	€ 4,207,639	€	- Complete	€ 8,936,314
DONNYBROOK HILL PEDESTRIAN SCH	Pedestrian scheme	€	€ 2,078,998	€	- Complete	€ 2,574,868
CURRAGH ROAD UPGRADE SCHEME	The overall objective is to de	€	€ 94,803	€	- Complete	€ 2,076,943
DEVELOPMENT OF MARINA PARK Phase	Development of Major City P	€	€ 5,733,134	€	- Complete	€ 13,912,684
SOUTH DOUGLAS ROAD	South Douglas Road Repairs	€	€ 77,194	€	- Complete	€ 2,137,715
EVENTS CENTRE	Development of event Centr	€	€ 12,010	€	- Discontinued	€ 1,627,138
Totals		€ -	€ 58,123,087	€	-	€ 247,728,744

Appendix 2

Checklists – Assessment of Compliance

Checklist 1 – To be completed in respect of general obligations not specific to individual projects/programmes.

	General Obligations not specific to individual projects/programmes.	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 1.1	Does the organisation ensure, on an ongoing basis, that appropriate people within the organisation and its agencies are aware of their requirements under the Public Spending Code (incl. through training)?	3	Cork City Council have procedures in place which are in line with the PSC.
Q 1.2	Has internal training on the Public Spending Code been provided to relevant staff?	3	Ongoing training is provided to Project Managers
Q 1.3	Has the Public Spending Code been adapted for the type of project/programme that your organisation is responsible for, i.e., have adapted sectoral guidelines been developed?	3	Yes
Q 1.4	Has the organisation in its role as Approving Authority satisfied itself that agencies that it funds comply with the Public Spending Code?	N/A	
Q 1.5	Have recommendations from previous QA reports (incl. spot checks) been disseminated, where appropriate, within the organisation and to agencies?	3	Yes, all in-depth check recommendations are disseminated to the relevant Project Manager via a tracker.
Q 1.6	Have recommendations from previous QA reports been acted upon?	2	Recommendations are applied to new projects
Q 1.7	Has an annual Public Spending Code QA report been submitted to and certified by the Chief Executive Officer, submitted to NOAC and published on the Local Authority's website?	3	Yes
Q 1.8	Was the required sample of projects/programmes subjected to in-depth checking as per step 4 of the QAP?	3	Yes,
Q 1.9	Is there a process in place to plan for ex post evaluations?		Ex Post Evaluations are not carried out principally because individual projects

	Ex-post evaluation is conducted after a certain period has passed since the completion of a target project with emphasis on the effectiveness and sustainability of the project.	1	or programmes ceasing are rarely over €20 million
Q 1.10	How many formal evaluations were completed in the year under review? Have they been published in a timely manner?	2	7
Q 1.11	Is there a process in place to follow up on the recommendations of previous evaluations?	2	Informal process where Project Managers share recommendations
Q 1.12	How have the recommendations of reviews and ex post evaluations informed resource allocation decisions?	2	Resource allocation decisions do take previous recommendations into account

Checklist 2 – To be completed in respect of capital projects/programmes & capital grant schemes that were under consideration in the past year.

	Capital Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 2.1	Was a Strategic Assessment Report (SAR) completed for all capital projects and programmes over €10m?	N/A	No longer relevant
Q 2.2	Were performance indicators specified for each project/programme which will allow for a robust evaluation at a later date? Have steps been put in place to gather performance indicator data?	3	Yes All projects are intended to be delivered to construction contract award within the DHLGH 59-week programme (refer to DHPLG Circular 2/2018). A tracker sheet, managed by the Housing Delivery Coordination Office (of the LGMA), is used to gather the data.
Q 2.3	Was a Preliminary and Final Business Case, including appropriate financial and economic appraisal, completed for all capital projects and programmes?	3	Capital Appraisals prepared in accordance with DHPLG Circular 2/2018
Q 2.4	Were the proposal objectives SMART and aligned with Government policy including National Planning Framework, Climate Mitigation Plan etc?	3	Proposals are made in compliance with any current policy requirements in order to secure funding.
Q 2.5	Was an appropriate appraisal method and parameters used in respect of capital projects or capital programmes/grant schemes?	3	Appraisals are prepared in accordance with the DHLGH requirements to meet those of the PSC and CWMF.
Q 2.6	Was a financial appraisal carried out on all proposals and was there appropriate consideration of affordability?	3	Yes, an appraisal process must be completed before budgets are allocated. Controlled centrally by Finance. Approval Authority makes ultimate decision on Affordability
Q 2.7	Was the appraisal process commenced at an early enough stage to inform decision making?	3	Appraisals are prepared in accordance with the DHLGH requirements to meet those of the PSC and CWMF.
Q 2.8	Were sufficient options analysed in the business case for each capital proposal?	3	Yes.
Q 2.9	Was the evidence base for the estimated cost set out in each business case? Was an appropriate methodology used to estimate the cost?	3	Cost estimates are prepared in accordance

	Were appropriate budget contingencies put in place?		with the DHLGH requirements.
Q 2.10	Was risk considered and a risk mitigation strategy commenced? Was appropriate consideration given to governance and deliverability?	2	As per the requirements of the CWMF but needs to be better documented.
Q 2.11	Has the Preliminary Business Case been sent for review by the External Assurance Process and Major Project Advisory Group for projects estimated to cost over €200m?	N/A	N/A
Q 2.12	Was a detailed project brief including design brief and procurement strategy prepared for all investment projects?	2	These formed the basis of the Capital Appraisals referred to above. Both elements need to be documented further outside of the Capital Appraisal format.
Q 2.13	Were procurement rules (both National and EU) complied with?	3	Yes.
Q 2.14	Was the Capital Works Management Framework (CWMF) properly implemented?	3	Yes, as per the requirements of the Sanctioning Authority/ Approving Authority
Q 2.15	Were State Aid rules checked for all support?	N/A	N/A
Q 2.16	Was approval sought from the Approving Authority at all decision gates?	3	Yes.
Q 2.17	Was Value for Money assessed and confirmed at each decision gate by Sponsoring Agency and Approving Authority?	2	Yes, but needs to be better documented.
Q 2.18	Was consent sought from Government through a Memorandum for Government to approve projects estimated to cost over €200m at the appropriate approval gates?	N/A	N/A

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

Checklist 3 – To be completed in respect of new current expenditure under consideration in the past year.

	Current Expenditure being Considered – Appraisal and Approval	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 3.1	Were objectives clearly set out?	3	Set out in the Annual Service Delivery Plan & Budget Process.
Q 3.2	Are objectives measurable in quantitative terms?	3	National and local Service Level Indicators in place and are reviewed regularly
Q 3.3	Was a business case, incorporating financial and economic appraisal, prepared for new current expenditure proposals?	3	This is considered as part of Annual Statutory Budgetary Process.
Q 3.4	Was an appropriate appraisal method used?	3	Appraised based on competing priorities in Budgetary Process
Q 3.5	Was an economic appraisal completed for all projects/programmes exceeding €20m or an annual spend of €5m over 4 years?	N/A	N/A
Q 3.6	Did the business case include a section on piloting?	N/A	N/A
Q 3.7	Were pilots undertaken for new current spending proposals involving total expenditure of at least €20m over the proposed duration of the programme and a minimum annual expenditure of €5m?	N/A	N/A
Q 3.8	Have the methodology and data collection requirements for the pilot been agreed at the outset of the scheme?	N/A	N/A
Q 3.9	Was the pilot formally evaluated and submitted for approval to the relevant Vote Section in DPER?	N/A	N/A
Q 3.10	Has an assessment of likely demand for the new scheme/scheme extension been estimated based on empirical evidence?	N/A	N/A
Q 3.11	Was the required approval granted?	3	Yes, approved by Council under statutory Annual Budget Process
Q 3.12	Has a sunset clause been set?	N/A	N/A
Q 3.13	If outsourcing was involved were both EU and National procurement rules complied with?	N/A	N/A
Q 3.14	Were performance indicators specified for each new current expenditure proposal or expansion of existing current expenditure programme which will allow for a robust evaluation at a later date?	3	Yes, performance indicators are assigned to relevant current expenditure
Q 3.15	Have steps been put in place to gather performance indicator data?	3	National and local Service Level Indicators in place and are reviewed regularly.

Checklist 4 – To be completed in respect of capital projects/programmes & capital grants schemes incurring expenditure in the year under review.

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

	Incurring Capital Expenditure	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 4.1	Was a contract signed and was it in line with the Approval given at each Decision Gate?	3	Yes.
Q 4.2	Did management boards/steering committees meet regularly as agreed?	3	Regular meetings are being held
Q 4.3	Were programme co-ordinators appointed to co-ordinate implementation?	3	Yes.
Q 4.4	Were project managers, responsible for delivery, appointed and were the project managers at a suitably senior level for the scale of the project?	3	Yes.
Q 4.5	Were monitoring reports prepared regularly, showing implementation against plan, budget, timescales and quality?	2	Reports are more formalised during the construction stage and could be improved for the stages prior to construction
Q 4.6	Did projects/programmes/grant schemes keep within their financial budget and time schedule?	2	Yes generally, for projects not using the Public Works Contracts.
Q 4.7	Did budgets have to be adjusted?	2	Yes (refer to 4.6), submissions are required to be made to the DHLGH for additional funding to cover the additional costs.
Q 4.8	Were decisions on changes to budgets / time schedules made promptly?	2	They were made within the time limits allowed for in the contracts, although the DHLGH / Funding Agency timeline may not necessarily meet these requirements
Q 4.9	Did circumstances ever warrant questioning the viability of the project/programme/grant scheme and the business case (exceeding budget, lack of progress, changes in the environment, new evidence, etc.)?	3	As the design/project progressed it would have been more informed by site investigation and housing unit costs

Q 4.10	If circumstances did warrant questioning the viability of a project/programme/grant scheme was the project subjected to adequate examination?	3	Yes.
Q 4.11	If costs increased or there were other significant changes to the project was approval received from the Approving Authority?	1	Refer to Q4.7 & Q4.8
Q 4.12	Were any projects/programmes/grant schemes terminated because of deviations from the plan, the budget or because circumstances in the environment changed the need for the investment?	N/A	N/A

Checklist 5 – To be completed in respect of current expenditure programmes incurring expenditure in the year under review.

	Incurring Current Expenditure	Self-Assessed Compliance Rating: 1 -3	Comment/Action Required
Q 5.1	Are there clear objectives for all areas of current expenditure?	3	Yes. Spending Programme Defined as part of the Annual Budget process which is in line with the Corporate Plan and Service Delivery Plans.
Q 5.2	Are outputs well defined?	2	National KPIs are in place for Local Government. Cork City Council also has local indicators in place
Q 5.3	Are outputs quantified on a regular basis?	2	National Service Level Indicators (KPIs) are established annually for specific services. Monthly KPI reports are submitted to Council.
Q 5.4	Is there a method for monitoring efficiency on an ongoing basis?	2	Annual reporting on National Service Level indicators. Monthly national and local KPIs reported to Council
Q 5.5	Are outcomes well defined?	2	Well defined for certain Programmes, more subjective for others. Targets are defined in the Annual Budget, Corporate Plan and Service Delivery Plans.
Q 5.6	Are outcomes quantified on a regular basis?	2	Yes, for major Current Expenditure Programmes. Annual budgets and SPC reporting
Q 5.7	Are unit costings compiled for performance monitoring?	2	Unit costing where appropriate.
Q 5.8	Are other data compiled to monitor performance?	2	Yes, for internal reporting purposes.
Q 5.9	Is there a method for monitoring effectiveness on an ongoing basis?	2	There is a method for certain programmes.

Q 5.10	Has the organisation engaged in any other 'evaluation proofing' of programmes/projects?	1	There has been no formal 'evaluation proofing' however data is available to allow for future evaluation.
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Checklist 6 – To be completed in respect of capital projects/programmes & capital grant schemes discontinued in the year under review.

	Capital Expenditure Recently Completed	Self-Assessed Compliance Rating: 1 - 3	Comment/Action Required
Q 6.1	How many Project Completion Reports were completed in the year under review?	2	7 in the Housing Directorate
Q 6.2	Were lessons learned from Project Completion Reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	1	No
Q 6.3	How many Project Completion Reports were published in the year under review?	2	7 in the Housing Directorate
Q 6.4	How many Ex-Post Evaluations were completed in the year under review?	1	None
Q 6.5	How many Ex-Post Evaluations were published in the year under review?	1	None
Q 6.6	Were lessons learned from Ex-Post Evaluation reports incorporated into sectoral guidance and disseminated within the Sponsoring Agency and the Approving Authority?	N/A	N/A
Q 6.7	Were Project Completion Reports and Ex-Post Evaluations carried out by staffing resources independent of project implementation?	2	Yes
Q 6.8	Were Project Completion Reports and Ex-Post Evaluation Reports for projects over €50m sent to DPER for dissemination?	N/A	N/A

See Note 2 in the opening guidelines in relation to the interpretation of Capital Grant Schemes in the context of Local Government

Checklist 7 – To be completed in respect of current expenditure programmes that reached the end of their planned timeframe during the year or were discontinued.

	Current Expenditure that (i) reached the end of its planned timeframe or (ii) was discontinued	Self-Assessed Compliance Rating: 1 – 3	Comment/Action Required
Q 7.1	Were reviews carried out of current expenditure programmes that matured during the year or were discontinued?	N/A	No current expenditure programme matured during the year
Q 7.2	Did those reviews reach conclusions on whether the programmes were efficient?	N/A	
Q 7.3	Did those reviews reach conclusions on whether the programmes were effective?	N/A	
Q 7.4	Have the conclusions reached been taken into account in related areas of expenditure?	N/A	
Q 7.5	Were any programmes discontinued following a review of a current expenditure programme?	N/A	
Q 7.6	Were reviews carried out by staffing resources independent of project implementation?	N/A	
Q 7.7	Were changes made to the organisation's practices in light of lessons learned from reviews?	N/A	

Appendix 3
In-Depth Checks Detailed Reports 2024